utnews.utoledo.edu

JAN. 14, 2013 VOLUME 13, ISSUE 18

'Make a Way' at MLK Unity Celebration

Dr. Martin Luther King Jr. believed in moving forward, improving the human condition and the lives of all.

The Nobel Peace Prize winner who led the civil rights movement will be honored at the Dr. Martin Luther King Jr. Unity Celebration.

"Make a Way" is the theme of the 12th annual event, which will take place Monday, Jan. 21, at 9 a.m. in Savage Arena. The program will be shown live on WGTE Ch. 30 and rebroadcast at 1 and 8 p.m.

Slated to speak are UT President Lloyd Jacobs and Toledo Mayor Mike Bell.

John Barfield, founder and chair emeritus of the Bartech Group Inc., will give the keynote address.

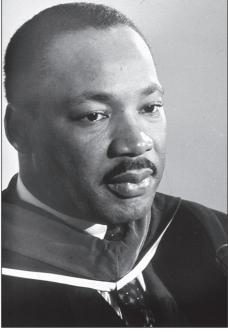
"This year's theme, 'Make a Way,' is fitting as we strive to create jobs, grow small business, and nurture the spirit of

entrepreneurship in northwest Ohio,"
Jacobs said. "Mr. Barfield is a nationally
known entrepreneur, and his story embodies
making a way not only for himself but for
others"

In 2012, Barfield retired as chair, president and CEO of Bartech Group Inc. after 32 years with the staffing and human resources company based in Livonia, Mich. The company employs and manages the daily work assignments for more than 26,000 associates and more than \$2 billion in procurement for major employers around the world. In 1999, The Wall Street Journal called Barfield and the company one of "America's great success stories."

Barfield now is president and CEO of LJ Holdings Investment Co. LLC, which is based in Tallahassee, Fla. The business

continued on p. 3



King

Provost announces Main Campus strategic plan implementation efforts

By Jon Strunk

ith a Main Campus strategic plan developed following 90 days of outreach to stakeholders across the University, Provost Scott Scarborough outlined steps to begin implementing that plan in a letter to Main Campus faculty and staff distributed Jan. 10.

"The next 90 days are as important as the first 90 days — in many ways, more important," Scarborough wrote. "Most organizations fail not because they don't have a good strategic plan, but because they do not implement their strategic plan well. The

continued on p. 6

READ ABOUT UNITY WEEK EVENTS ON PAGE 3

PET Bull Project to open education center Jan. 19

By Vicki L. Kroll

indy Reinsel's first pit bull was a rescued blackand-white puppy that was sick with parvovirus. After some time at the veterinary hospital, Stubbie went home in 1983.

"He ended up being a great dog, very loyal," the secretary in Pediatrics recalled. "We raised our daughter with him. He was so nice."

The Reinsels always have liked the so-called bully breeds.

"We actually had our first pit bull 30 years ago when all the hype wasn't out there, when they weren't mixed in with all the gangs and drugs," she said.

"There were people like DMX who had pit bulls on album covers. He was a dog fighter, and he really pushed home that dog-fighting, bad-boy rapper image, and the media really picked up on that and ran with it."

After talking with area dog trainers and owners about that persisting negative stereotype and canine fighting, Reinsel started the PET Bull Project in 2011.

"We came up with PET Bull because we like the acronym: prevent, educate and train," she said. "We felt there are a lot of really good rescues in Toledo, but the education portion of it wasn't really being addressed, so that's why we put this together.

"We didn't want to make it pit bull specific, but we wanted to be able to give a little more pit bull background to be able to educate people," she said. "There are a lot of really good pit bulls, and responsible ownership is important to them. Sometimes pit bulls do have a bad background; not all of them are good, but they should be given a chance just like any other dog."

The group is committed to preventing animal cruelty and dog fighting; educating pet owners on the importance of spaying and neutering; and training pets and people to become advocates for their breeds.

"I always fostered dogs. There are so many dogs in rescue, and we just keep beating our heads against the wall. We have to change the way people think; we have to go back to square one, start teaching our children: If you get a dog, it's forever," Reinsel said.

A nonprofit 501C3, the PET Bull Project offers

"We do a lot of stuff on anti-dog fighting," Reinsel said. "We do classes every other month at the Lucas County Youth Treatment Center and the Lucas

continued on p. 5



Photo by Daniel Miller

TREAT ME RIGHT: Gretel, a rescued pit-bull mix that is up for adoption, jumped through a ring for a treat held by dog trainer Carol Humberger as Cindy Reinsel watched at the new PET Bull Project Education Center.

Letter



As we embark on a new year at The University of Toledo, we also are striving to take a fresh approach to how we do things.

Provost Scott Scarborough often refers to the need for a transition from an us-centered university to a student-centered university.

What does this mean? It means shifting our focus from things such as rankings, accrediting bodies, academic journals and peers to things like community needs, employers who can hire our students, funding agencies, students' families and, most importantly, our students.

Throughout the coming months, our team, with your input, will continue working on initiatives that support the transition to a heightened student focus. Because the University will succeed only with your wholehearted support, we're working to empower you, to make it easy for you and your professional colleagues to embrace this initiative.

"Your problem, my concern." This is a phrase that summarizes our commitment to every student who has a concern.

We ask that you aid us in this transition by adopting the four pillars of this initiative into your everyday work:

- Professionalism and civility;
- Pride in our UT community;
- Excellent customer service; and
- Use of universal scripts.

The four pillars will be fully explained to all employees in future training and will become second nature when we adopt these easy-to-implement behaviors that will help infuse these concepts into our University culture. Embrace them and watch what happens.

There's much more to come, and we encourage you to join us on the journey!

With gratitude,

The Student Experience Steering Body

Lena CarrollJennifer RockwoodDavid CutriTerence RomerDavid DabneyDan Saevig

Tamika Dobbins Scott Scarborough, executive

Esther Fabian sponsor
Lisa Hasselschwert Joy Seifert
Michele Martinez Vern Snyder
Kelly Moore Margaret Traband
Cynthia Nowak Tony Urbina

Godfrey Ovwigho Kaye Patten Wallace, executive

Angela Paprocki sponsor

Votes needed to help UT emergency medicine residents in video competition

By Samantha Watson

funny video and some votes could earn \$10,000 for The University of Toledo Medical Center Emergency Medicine Residency Program.

The video, created by first-year resident Dustin Dean, is one of 14 submitted this year to the fourth annual Best in Emergency Medicine Video Challenge. The videos are made by residents to show why their residency research program is the best in emergency medicine.

"Everyone has been really helpful, even our program director was wearing pink scrubs and dancing," Dean said.

The video can be watched and voted on at emp.com/utmc-em-residency-the-movie once a day until Thursday, Jan. 31. The video has received more than 1,000 votes, earning

it a spot in the juried competition, where it is eligible to receive cash prizes.

The first-place resident will receive \$5,000 plus \$10,000 for his or her residency program, second place will receive \$2,500 plus \$5,000 for the program, and third place will receive \$1,000 plus \$2,000 for the program.

And while these prizes are great, Dean said he wanted to make the video for more than money.

"We don't have many traditions because our residency program is fairly new," Dean said. "I wanted us to get together and create something we could be proud of as a team."

Dean said he was thankful for all of the help and support he has received for the video



WATCH AND VOTE! Check out first-year resident Dustin Dean's video and vote at emp.com/utmc-em-residency-the-movie once a day until Thursday, Jan. 31.

In memoriam

Linda M. Schumacker, Toledo, a former nurse at MCO, died Jan. 6 at age 62.

For breaking news, go to utnews.utoledo.edu

NEWS JAN. 14, 2013

Events slated for Unity Week

Several events are planned to honor Dr. Martin Luther King Jr. and bring the campus community together during Unity Week.

"Make a Way" is the theme of the week; events will take place from Tuesday, Jan. 15, through Monday, Jan. 21.

One of the purposes of Unity week is to get students involved and excited about the annual MLK Unity Celebration, which will take place Monday, Jan. 21, at 9 a.m. in Savage Arena.

"We'd like to encourage students to attend the MLK Unity Celebration," said Sabina Elizondo-Serratos, associate director of the Office of Student Involvement. "Bringing students together for activities during the days before the celebration and focusing on the importance of coming together will help them gain a deeper appreciation for unity."

She said the "Make a Way" theme was used as a platform to design events for Unity Week.

"We are hoping to bring positive awareness to unity and acceptance across cultures, class status, religions and more," Elizondo-Serratos said.

Listed by date, events are:

• TUESDAY, JAN. 15 —
Understanding Islam — Common
Dialogue Day, 5:30 p.m., Student
Union Room 3020. Shamsuddin
Waheed of the Toledo Masjid of
Al-Islam will discuss the history of
Islam.

- WEDNESDAY, JAN. 16 Unity Week Kickoff and Candlelight Vigil March, noon, Student Union Trimble South Lounge. "We will facilitate a moment of silence to honor and reflect on Dr. Martin Luther King Jr.'s purpose and actions," Elizondo-Serratos said. "The participants then will lock arms and begin to march through the Student Union, around Centennial Mall and over to the steps of Savage Arena."
- THURSDAY, JAN. 17 Color Day and Campus Hug Day. Students, faculty and staff are encouraged to wear blue and gold to promote unity at the University. "For Campus Hug Day, everyone is encouraged to embrace each other with advance permission to show acceptance and unity," Elizondo-Serratos said.
- Religion and LGBTQA, 8 p.m., Student Union Room 3018. Spectrum will host a panel discussion on the role of religion and LGBTQA.
- FRIDAY, JAN. 18 Student Organization Unity Lock-In, 6 to 10 p.m., Student Recreation Center. The four-hour event is designed to foster acceptance, understanding, respect for one another and bonding. Fatima Pervaiz, program coordinator in the Office of Multicultural Student Services, will lead a Unity in Leadership Workshop that will include student organization



presidents. Breakout sessions will feature ice breaker activities with a unity theme, spoken word poetry, game room, Zumba fitness dance, and a melting pot with dialogue on blending ethnic and American cultures

- **SATURDAY, JAN. 19** Community Service Project, noon to 2 p.m., around the city. Student organizations will volunteer for various projects in the area.
- MONDAY, JAN. 21 MLK Unity Celebration, 9 a.m., Savage Arena.
 Speakers will include UT President Lloyd Jacobs, Toledo Mayor Mike

Bell and John Barfield, founder and chair emeritus of the Bartech Group Inc. The Toledo Youth Choir and the Interfaith Mass Choir will perform. A free community luncheon will follow the event. Attendees of the Unity Celebration, which is open to the public, are asked to bring a canned good or nonperishable item that will be donated to the MLK Kitchen for the Poor, 650 Vance St., Toledo.

For more information on Unity Week, call 419.530.2992.

MLK Unity Celebration

continued from p. I

focuses on venture capital, real estate, talent management and human capital services.

Early in his career, Barfield was president of Barfield Manufacturing Co. and practiced corporate and securities law in Chicago.

In addition to the speakers, the program will feature performances by the Toledo Youth Choir and the Interfaith Mass Choir. The 2013 UT MLK Scholarship recipients also will be announced.

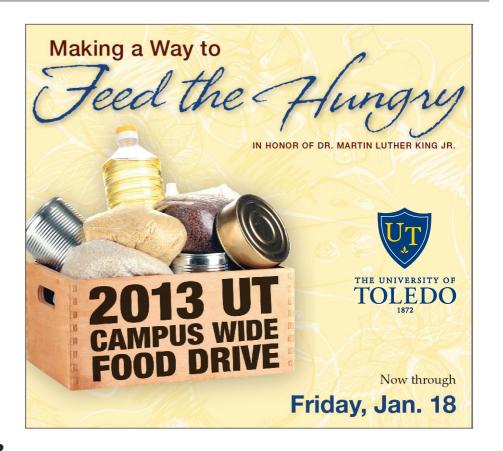
A free community luncheon will follow the ceremony.

All attendees of the Unity Celebration, which is open to the public, are asked to bring a canned good or nonperishable item that will be donated to the MLK Kitchen for the Poor, 650 Vance St. in downtown Toledo.

"We are grateful that the spirit of Dr. King's life lives on at The University of Toledo and in the great city of Toledo," Jacobs said. "It is an indomitable spirit, a righteous spirit, but it will not live alone. It is for us — for you, for me, for our children — to nurture and foster so it continues to live and so that someday soon his dream may be fully realized."

The event is being organized by Unity Day Committee Co-Chairs Dr. Shanda Gore, UT associate vice president for equity, diversity and community engagement, and Bill Stewart, special assistant to the mayor, and is hosted by the city of Toledo and the University.

For more information, contact Stewart at 419.245.1154 or the UT Office of Special Events at 419.530.2200.





UT Men's Basketball Head Coach Tod Kowalczyk and other basketball staff members will be wearing bow ties during the game to support the fight against cancer.

Want to participate? Donate \$100 and receive a bow tie and a ticket to the game:

- \$20 for students
- · Pre-game bow tying with refreshments
- Proceeds will benefit the Dana Cancer Center in support of prostate cancer care
- · Contributions are tax deductible to the full extent provided by law

Sign up online at utoledo.edu/tieoneon

Partnering with BowTie Cause | bowtiecause.org

Throwback jersey auction open until Thursday, Jan. 24!

- 12 jerseys up for auction
- The highest bidder of each jersey will have their last name on the back of the player's jersey they bid on
- That player will wear the jersey during the basketball game and the bid winner will receive the jersey after the game

College to launch 24 degree programs at accelerated pace in fall 2013

By Amelia Acuna

Students who attend The University of Toledo beginning fall 2013 will have the chance to earn their degrees in three years thanks to a new pathway being offered in two dozen programs.

The College of Languages, Literature and Social Sciences will offer all of its majors in a three-year format, enabling students to graduate sooner and at less expense.

The move coincides with a statewide call for accelerated degree programs by the Ohio Board of Regents, but reflects a university-wide commitment to helping students earn a degree in a way that is convenient for them.

"The College of Languages, Literature and Social Sciences is thrilled to be among the first to offer degree programs at an accelerated pace," said Dr. Jamie Barlowe, dean of the College of Languages, Literature and Social Sciences. "Unlike some other three-year degree programs, ours encourages but does not require students to have college credit earned in high school or at another institution. All we ask is that students are well-prepared and motivated since the program is at an accelerated pace."

Students entering the three-year programs also will have opportunities to test out of courses and to earn credits through prior learning assessment.

According to Barlowe, all requirements stay the same in the three-year program as they are for the four-year track, but at an accelerated pace with students completing some of their classes in an eight-week time span.

"We worked hard to ensure that the quality and integrity of these programs stay the same as it does in the four-year model," Barlowe said. "We have many support systems in place for our students to succeed. Students who elect this expedited path can expect to have lots of support as they move through their academic journey."



THE UNIVERSITY OF TOLEDO

NEWS JAN. 14, 2013

PET Bull Project

continued from p. I

County Juvenile Detention Center, and a lot of those kids are in there for that.

"We talk to them about what the consequences are: You can go to jail for up to 18 months, you can end up not being able to own a dog ever again," she said. "We really try to show kids positive things you can do with your dog: Train your dog to do agility and other games."

"My whole goal is to show the kids that you can have fun with the dog," said Carol Humberger, local dog trainer who helped Reinsel start the program. "When they see our dogs respond in such a positive way, we're giving them new ideas, neat things that they can do with their dogs, and steering them away from negative things."

Humberger, who runs a dog training business called A Promised Friend in Oregon, Ohio, is on the board of the PET Bull Project. She believes in positive reinforcement and is one of several trainers who volunteer to lead free monthly trainings at area parks.

"I'm really a firm believer in nature and nurture. I think dogs are born with this innate personality, not breed; you could have a litter of puppies and have five dogs with five different personalities. So it doesn't matter what breed they are, it's their basic personality and then the way that people raise that personality can make or break the dog and determine what its final behavior is," Humberger said.

The group offers pet safety classes for kids of all ages and humane education sessions for children in middle schools. And there's the Teachers Pet Program that pairs at-risk youth with rescue dogs from Planned Pethood Inc. "The kids pick a dog for eight weeks and they teach the dog to sit, how to stay, how to walk nicely on a leash," Reinsel said. "And at the end of the eight weeks, we do a Canine Good Citizenship training, so the dogs have that certificate on their kennel cards for when they go to events, so it makes them a little easier to get adopted.

"So the kids learn some skills, they learn confidence, they learn some responsibility, and it helps the dogs hopefully get adopted."

These efforts will continue in the new PET Bull Project Education Center, located in suite 105 at 12 E. Bancroft St. on the corner of Franklin Avenue.

An open house will be held Saturday, Jan. 19, from 11 a.m. to 5 p.m.

"We want folks to come out and see what we're about," Reinsel said. "Our trainers will be there, and we'll have some training demonstrations and serve refreshments."

Reinsel, who helped with the UT Heart Walk for more than a decade, is passionate about the project.

"If you can teach people to think differently about the way they treat dogs, that will pour out in the way they treat people," she said.

"We run fully on donations. Now we have rent and utilities; it's a little scary, but I just have to have faith that what we're doing is right and that people and sponsors come through and keep us going."

Read more and make a donation at toledospetbullproject.com. Interested in volunteering? Contact Reinsel at director@ toledospetbullproject.com or 419.704.2216.



Photos by Daniel Miller

SMILE! Cindy Reinsel, left, and Carol Humberger posed for a photo with Gretel at the new PET Bull Project Education Center.

A home for Gretel

ast January, the PET Bull Project received a call: A pit-bull mix had been thrown from the Veterans' Glass City Skyway.

The mostly brown and white dog was taken to the Maumee Bay Veterinary Hospital, where she was treated for a shattered back leg and multiple cuts and abrasions.

"Our mission was not to be a rescue. Our mission is to prevent, educate and train," said Cindy Reinsel, secretary in Pediatrics and founder of the project. "But that mission is very broad, and people call and we help if we can."

After surgery, the 2-year-old dog dubbed Gretel was doing well. "Even when she was hurt very badly, she didn't growl, she wasn't upset, she did really well," Reinsel said.

"She's a beautiful girl. We put her on our Facebook page, we had lots of interest, and she got a home."

But that owner's schedule changed and he no longer had time for Gretel, who was returned to the veterinary hospital.

"I go and get her and bring her to my house with my four dogs. I take her down to the center when I'm working there. I have her back on our Facebook page to try to get some more interest in her," Reinsel said.

"She loves to go for walks, she loves to play ball, and she actually loves to jump up on your lap and cuddle. She loves to be with someone."

If you want to give Gretel a forever home, contact Reinsel at director@toledospetbullproject.com or 419.704.2216.



Gretel

PET Bull Project Education Center open house

Saturday, Jan. 19, 11 a.m. to 5 p.m.

12 E. Bancroft St. on the corner of Franklin Avenue, suite 105

Learn about the 510C3 nonprofit organization dedicated to preventing animal cruelty, educating pet owners and training dogs.

Free refreshments, training demonstrations

toledospetbullproject.com

Main Campus strategic plan

continued from p. I

next 90 days are the beginning of the real work that will move the University forward in the midst of a very challenging economic environment."

Scarborough identified the establishment of 13 new structures, including the reorganization of a number of academic units into new colleges. He also identified implementation team leaders for each:

- College of Communication implementation team to be led by Deb Davis as the college's interim dean:
- Judith Herb College of Education implementation team to be led by Dr. Penny Poplin Gosetti as the college's interim dean:
- College of Criminal Justice and Human Services — implementation team to be led by Dr. Tom Gutteridge as the college's interim dean;
- College of Health Sciences implementation team to be led by Dr. Beverly Schmoll as dean of the college, and she will report to Chancellor Jeffrey Gold;
- Jesup W. Scott Honors College implementation team to be led by Dr. Patsy Komuniecki as the college's interim dean;
- University College —
 implementation team to be led by
 D'Naie Jacobs as the college's
 interim dean:

- UTXnet World Campus implementation team to be led by Dr. Cam Cruickshank;
- University Press and University
 Teaching Center (including the new relationship with Apple Higher
 Education) implementation team to be led by Dr. Ben Pryor;
- Student Center for Experiential Learning (including the new relationship with Digerati) implementation team to be led by Dr. Sammy Spann;
- School of Green Chemistry and Advanced Renewable Energy implementation team to be led by Dr. Karen Bjorkman, dean of the College of Natural Sciences and Mathematics;
- School of Healthcare Business
 Enterprise and Innovation —
 implementation team to be led by
 Dr. Tom Sharkey, interim dean of the
 College of Business and Innovation;
- University Council implementation team to be led by John Barrett; and
- Commission on Global Initiatives

 implementation team to be led by Gutteridge.

Scarborough wrote that in most cases, the new structures are evolutions and/or combinations of existing units and that to keep costs low and match the natural strengths of certain individuals to

organizational needs, existing University personnel will provide interim and/or permanent leadership of these new units.

"Rebalancing the University's economic model by approximately \$36 million is the biggest challenge over the next 90 days," Scarborough wrote, noting that the president has appointed a Redesign Coordinating Group to facilitate the achievement of this important task and it will be led by Dr. Peg Traband, vice provost.

The group will lead "a series of conversations about what is most important in terms of achieving our teaching, research and service missions. Most certainly, there must be a rebalancing of our mission elements in order to create a sustainable economic model. If we do not do this, all our mission elements are at risk. Given that reality, we have no choice but to make the necessary adjustments," he wrote.

One of the key ways to address questions of UT's economic model over the long term is to improve campus visits for prospective students — particularly high-achieving students for the new Honors College, which, following a national search, will name a new dean in the coming weeks.

To address this, Scarborough said the University will:

- Move the front-door admissions function to the third and fourth floors of Libbey Hall;
- Renovate Doermann Theater for fall preview days and other important

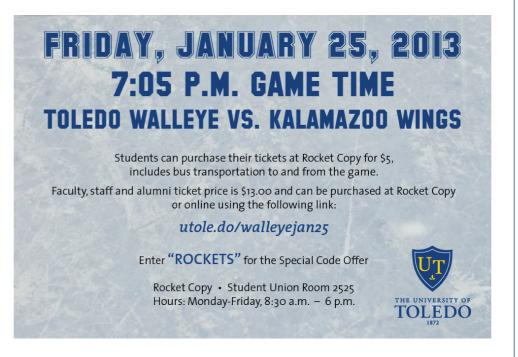
- prospective student and student life events;
- Convert MacKinnon Hall to Honors College single-room housing and Honors College offices;
- Enhance the appearance of campus grounds;
- Work with outside developers to rebuild Dowd, Nash and White student housing; and
- Add requisite parking to support these new projects.

Scarborough also referenced the article "The End of the University As We Know It" from The American Interest Magazine (which can be read at http://utole.do/2d) as a "sobering" vision of the future of higher education if innovative actions — like the development of UTXnet World Campus — are not undertaken.

"I say it often because I believe it so strongly: Teamwork is the key to everything," Scarborough wrote, pointing to the newly established University Council.

"The new University Council is a brave new world for all of us, but it is also a new opportunity to meet and understand one another in all the ways that make us different, unique and valuable. I am looking forward to the University Council's first meeting on Jan. 18. I believe it represents an opportunity to practice teamwork at a higher level."





ARTS JAN. 14, 2013



ON STAGE: Cast members — standing, Risa Beth Cohen and Juan Rodriguez, seated center, Megan Aherne, and Pamela Tomassetti and Dr. Ben Pryor — attempt to recreate a childhood bedroom in this scene from "Circle Mirror Transformation."

Glacity Theatre Collective to present area premiere of 'Circle Mirror Transformation'

or six weeks in a spare room at a Vermont community center, five very different people come together for an adult creative dramatics class: Marty, co-director of the community center and leader of the class; Theresa, an actress fleeing from heartbreak in the big city; James, an ex-hippie teaching economics at a community college; Schultz, a carpenter finally ready to get on with life after his divorce; and Lauren, a sulky teenager with dreams of stardom.

In the process of exploring theater games and improvisations together, they will find their lives transformed forever — and in the process will learn far more about themselves than they will about acting.

The Glacity Theatre Collective will present the area premiere of Annie Baker's "Circle Mirror Transformation" Thursday, Jan. 17, at 8 p.m. in the sanctuary of St. Paul's Methodist Church, 1201 Madison Ave., Toledo.

Performances will continue Friday and Saturday, Jan. 18 and 19, and Thursday through Saturday, Jan. 24-26, at 8 p.m. Doors open at 7:30 p.m.

The play premiered in New York at Playwrights Horizons, won the 2010 Obie Award for Best New American Play, and was voted one of the top 10 plays of 2009 by The New York Times, Time Out New York and The New Yorker. It was named one of the best plays of

2009-10 in the latest edition of The Best Plays Theater Yearbook.

Of the Big Apple premiere, The New York Times called it an "absorbing, unblinking and sharply funny play," and wrote "Annie Baker's play is an absolute feast. 'Circle Mirror Transformation' is the kind of unheralded gem that sends people into the streets babbling and bright-eyed with the desire to spread the word."

Cast members are Megan Aherne as Lauren; Risa Beth Cohen as Theresa; Dr. Ben Pryor, UT vice provost for academic program development, as James; Juan Rodriguez as Schulz; and Pamela Tomassetti as Marty.

Holly Monsos, associate dean of the UT College of Visual and Performing Arts, is directing the play. Christy Prager is the stage manager, and James S. Hill, UT professor and chair of theatre and film, is the production coordinator and technical director.

Tickets are \$20 and are available in advance at glacity.tix.org or at the door. For the "pay what you can" performance Thursday, Jan. 24, tickets will be available at the door only.

Parking is available for free on the street, in the lot directly across from the church, and, for those needing physical accessibility, in a small lot immediately adjacent to the church off 13th

For more information, go to glacity.org.



UT News is published for faculty, staff and students by the University Communications Office weekly during the academic year and periodically during the summer. Copies are mailed to employees and placed in newsstands on the Main, Health Science, Scott Park and Toledo Museum of Art campuses. UT News strives to present accurate, fair and timely communication of interest to employees. Story ideas and comments from the UT community are welcome. Send information by campus mail to #949. University Communications Office, Vicki Kroll. E-mail: vicki.kroll@utoledo. edu. Fax: 419.530.4618. Phone: 419.530.2248. Mailing address: University Communications Office, The University of Toledo, Toledo, OH 43606-3390.

VICE PRESIDENT FOR EXTERNAL AFFAIRS: Lawrence J. Burns ASSOCIATE VICE PRESIDENT FOR UNIVERSITY COMMUNICATIONS AND

MARKETING OPERATIONS: Tobin J. Klinger EDITOR: Vicki L. Kroll

ASSOCIATE EDITOR: Cynthia Nowak

GRAPHIC DESIGNER: Stephanie Delo

PHOTOGRAPHER: Daniel Miller

CONTRIBUTING WRITERS: Amelia Acuna, Casey Cheap,

Meghan Cunningham, Haraz N. Ghanbari, Kim Goodin, Emily Hickey Brian Purdue, Jon Strunk, Samantha Watsor

FDITORIAL ASSISTANTS: Laurie Flowers, Joanne Gray DISTRIBUTION ASSISTANT: Tyler Mattson



Read UT news at utnews.utoledo.edu and myut.utoledo.edu.

The University of Toledo is committed to a policy of equal opportunity in education, employment, membership and contracts, and no differentiation will be made based on race, color, religion, sex, age, national origin, sexual orientation, veteran status or the presence of a disability. The University will take affirmative action as required by federal or state law.









utmc.utoledo.edu

the highest quality health care and safety available.

UTMC meets all health and safety standards outlined by the Centers for Medicare & Medicaid and the United Network for Organ Sharing,

AND DID WE MENTION:

UTMC – One of the region's best hospitals — for the second straight year

two of the most rigorous oversight organizations in the nation.

U.S. News & World Report, 2012

UTMC – One of the nation's top 50 Top Cardiovascular Hospitals *Truven Health Analytics, 2012*

UTMC – Cancer Program reaccredited for full three years with commendation

The Commission on Cancer, 2012

UTMC – GOLD Plus Achievement Award for 15th consecutive year *American Stroke Association, 2012*

UTMC – 2012 Press Ganey National Success Story Award for improving the patient experience

These are great honors and it is thanks to UTMC physicians and staff that these recognitions are translated into the highest quality health care provided to the sickest patients with the most complex medical cases.

It's what we call a higher degree of healing.